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7 December 1950

MEMORANDUM FOR: Deputy Director of Central Intelligence

SUBJECT: CIA requirements to be served upon the  
Secretary of Defense

1. From the OCD viewpoint, the following are the important requirements to be served upon the Secretary of Defense in reply to his memorandum of 27 November 1950:

2. Priority One

There is need for an efficient mechanism within the Office of the Secretary of Defense which will be immediately available at all times to CIA for the removal of hindrances encountered by CIA in any one of the three service Departments.

(Though each of the intelligence Chiefs protests his readiness to "give CIA whatever it needs", and has issued instructions to this effect in his own agency, it remains a fact that day to day coordination is hampered by obstructions, delaying actions, and buck-passing. These hindrances could be dynamited by a few ad hoc telephone calls from someone known to be speaking for the Secretary of Defense.)

3. Priority Two

We need ten copies each of all JCS, JIC, and other papers prepared within the Department of Defense which (a) have any bearing upon national estimates, or (b) have any bearing upon the planning or conduct of intelligence operations overseas.

(With less than ten copies, we must often delay for 24 hours or longer before reproduced copies can be gotten to the action desks of the several Offices. When we get only single copies, as often happens, the Director's Office itself must wait for reproduction to be performed.)

JAMES M. ANDREWS  
Assistant Director  
Collection & Dissemination

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